# **WEstside Elementary School**



STUDENT PERFORMANCE REPORT 2023-24 NEEDS ASSESSMENT

&

2024-25 SCHOOL IMPROVEMENT PLAN

# A Culture of Grit and Kindness! **Table of Contents**

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### Our Mission

Inspiring curiosity and growing the knowledge of ALL learners



### Our Vision

We envision a school culture where all staff:

- 1) Deliver high-quality and research-based instruction;
- 2) Provide differentiated instruction tailored to each student's academic needs;
- 3) Value and promote the learning of all within our community;
- 4) Are sensitive and responsive to the general well-being of each student; so that

All students demonstrate COMPASSION FOR OTHERS, PERSEVERANCE, AND CONFIDENCE in their own unique strengths and abilities to reach their full potential.

### **Our Commitments**

Community: We are a community who works towards a common goal and for ALL kids.

Collaboration: We are an interdependent team. We all contribute, listen, and share in order to improve our practices and grow our kids.

Respect/Integrity: Our words and actions build others up and reflect a deep sense of caring, empathy, and acceptance.

Communication: We are open, positive, honest, and respectful in our communications.

Confidence: We will help all students and staff build confidence by celebrating success for everyone. Nobody gets missed.

#### Our School:

Westside Elementary School is a three-section school educating and serving approximately 316 students in grades K-5, located in Powell, Wyoming. The first tenet of our school's vision is to offer a high quality, research-based instruction tailored to students' needs and this requires all within our system to be reflective and responsive to each learner regardless of demographics. Our free/reduced rates hover around 38% each year and our special education prevalence rate is 16% (including all areas.) It is our mission to inspire and grow ALL learners within our caring school climate. This guides our daily interactions and purposeful relationships with our incredible young people as we welcome, unconditionally accept, encourage, and support each of them.

#### Our Success:

Westside Elementary is one of four high performing elementary schools in Park County School District #1, where every child's academic success and well-being is our priority. In 2018 our school was recognized for the second time as an Exemplary High Performing National Blue Ribbon School by the U.S. Department of Education, which was an honor and affirmation of the collective efforts of every staff member, parent, and child. We achieved this while faced with the challenges of an 85% turn over in staff from 2012-2017, a 33% increase in student population, the increase in academic proficiency expectations, and a change in instructional leadership. The Westside staff have embraced the professional learning community framework and adapted to the many system changes with a commitment to collaboration and a mindset of growth for every learner.

#### Our Collaborative Culture:

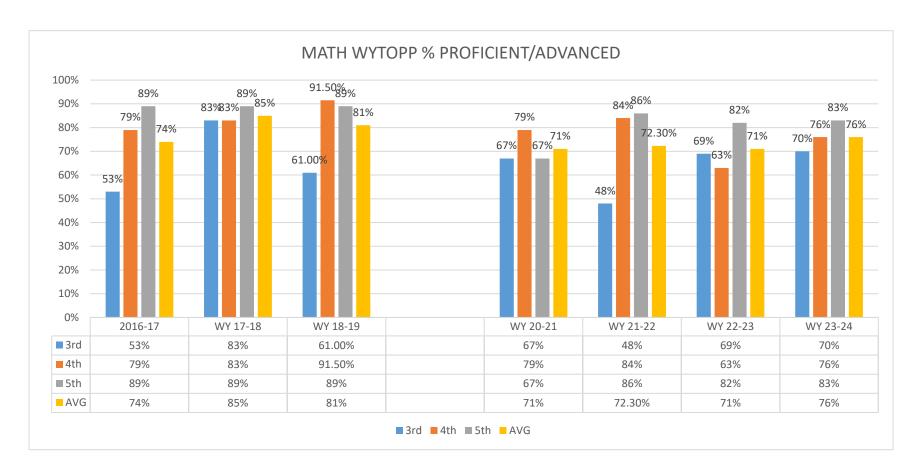
In our professional learning community, we follow the wisdom of the late Richard DuFour in that "we work and learn together." The W.E. abbreviation of our school symbolizes the collaborative culture we have created in order to do our very best for and with students. Everything we do and achieve is a team effort. As educators we collaboratively dig deep into student outcomes and data at the summative, benchmark, and formative levels (summative and benchmark is featured in this plan.) We then reflect on outcomes relative to our practices, set SMART goals, grapple with new methods and research, and share with one another our successes and our failures. This is a recurring cycle which involves multiple stakeholders. If one listens into a staff meeting it is clear that everyone's input is valued and it is safe to admit that as individuals we may not have all the answers. Regie Routman's words of wisdom hold true at Westside in that we achieve our goals given "an upbeat, positive, trusting culture, where we feel safe, valued, and encouraged to raise questions, voice our opinions, and set our own worthy goals." Our building and team goals guide our professional learning and growth each year. Therefore, it is relevant and we apply it immediately within classrooms. We value our time together and make certain it is spent doing the right work. All of this, combined with some light-hearted fun, allows our school to be a place where every child is welcomed, cared for, valued, and given the hope and confidence to grow as a learner.

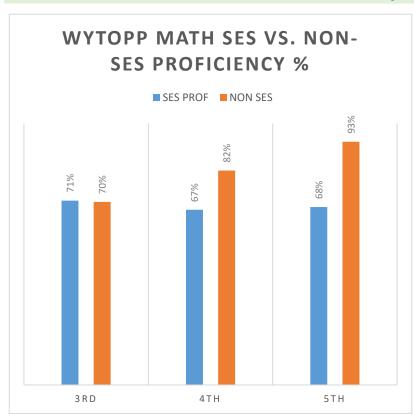
#### **2023-24 OUTCOMES**

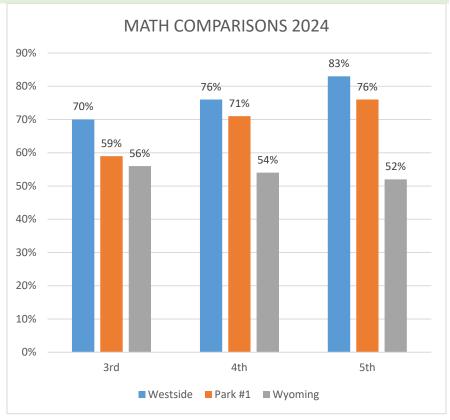
District Goal: Increase student achievement by preparing students for Algebra 1.



Student growth rates will increase on the WY State Growth/ Achievement Report and reach "exceeding expectations"





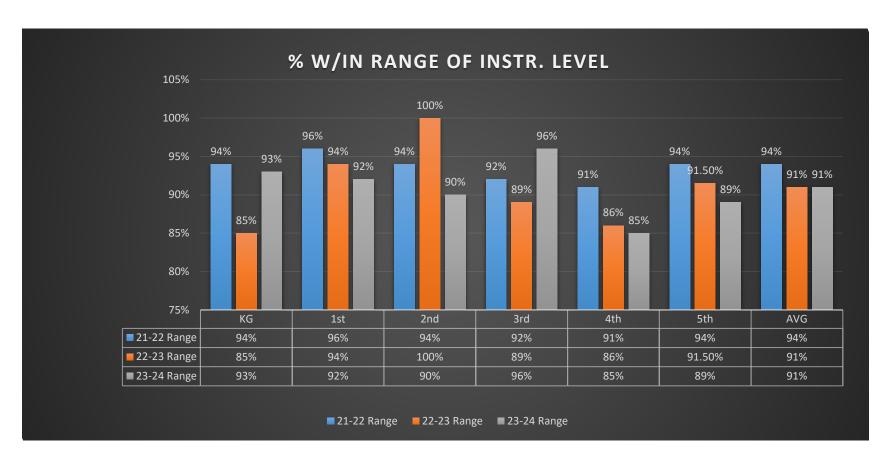


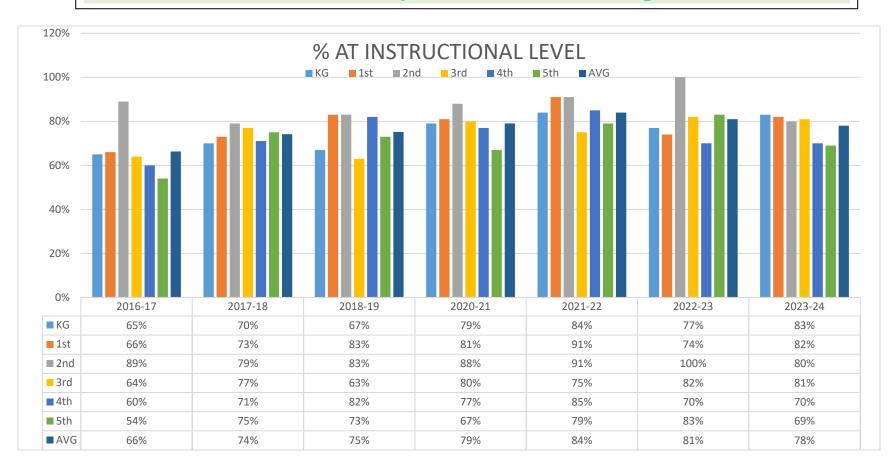
#### 2023-24 SMART Goal Report

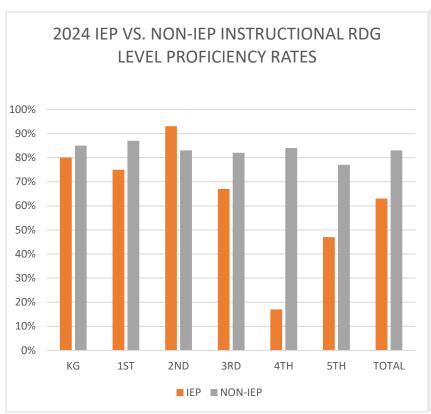
District Goal: All students will be proficient in reading by the end of third grade.

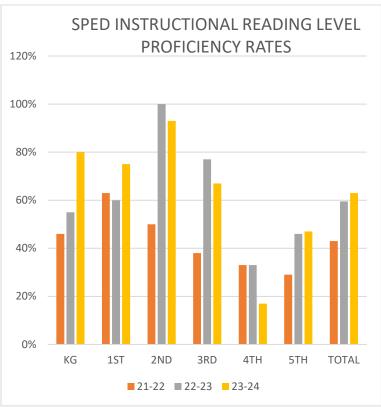
Westside SMART Goal: Increase students' reading achievement so that 90% are within range of instructional reading level by spring

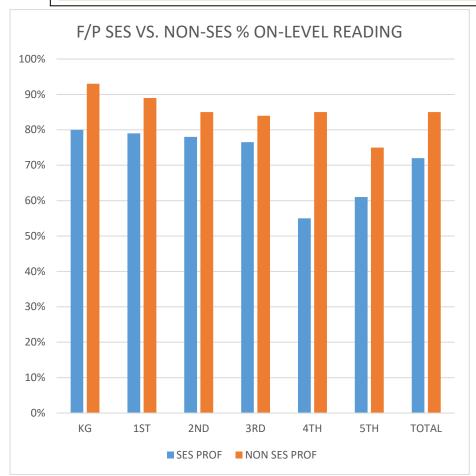


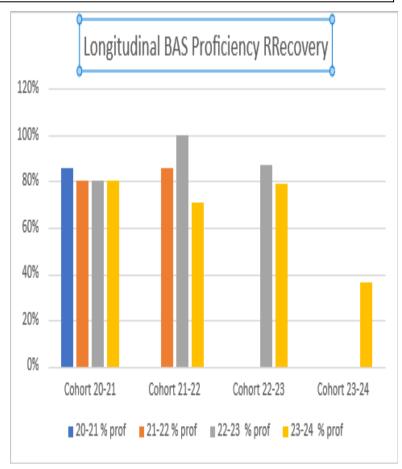




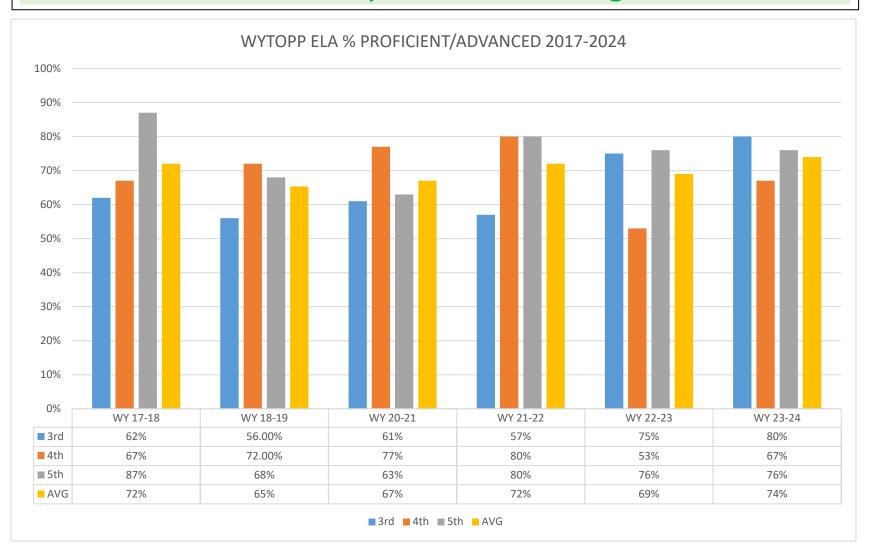


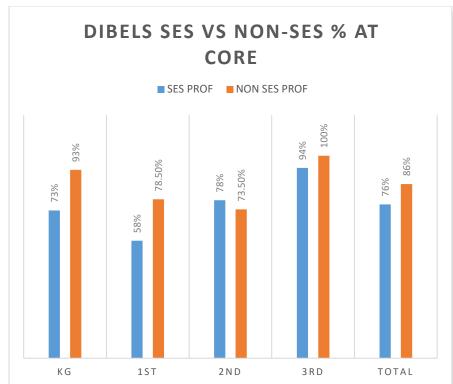


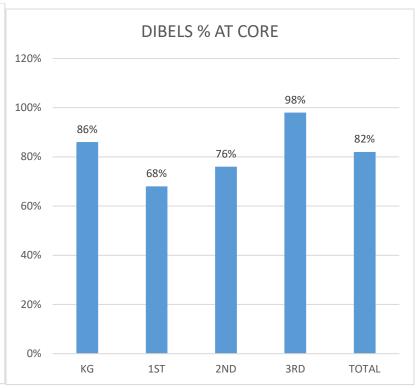




<sup>\*77%</sup> of students who received Tier III Reading Recovery intervention in 1<sup>st</sup> grade from 2020-2023 demonstrated continued adequate growth in reading.







#### **Stakeholder Survey Results**

Parent, staff and student surveys were administered to assess Westside Elementary's school climate. Key findings indicate:

Parent Satisfaction Survey Results (98 respondents)	Response
*Needs identified in results with 5% or more disagreeing	
Students respect other students who are different than they are	-We celebrate what we value with kindness awards every month in every
64% agree/strongly agree, 13% disagree	classroom. Public praise and display of kindness superheroes.
	-Exemplar text read aloud of kindness theme
My student is treated with respect by other students	-Random Acts of Kindness chain
76% agree/strongly agree, 8% disagree	-Bucket Pals every month
	-Social/emotional learning lessons
	-5 <sup>th</sup> grade Kindness Projects – "Empathy in Action"
	-Buddy Bench
My student feels challenged at school	-PLC question #4 – We offer extensions and enrichment groups based on unit
88% agree/strongly agree, 5% disagree	by unit student outcomes.
	-Genius hour in 1st grade and electives in 5th grade
	-Extra curricular – Robotics and Chess Clubs (gr 3-5)
	-Computer Science – Coding and technology integrated projects (K-5)

Student Satisfaction Survey Results (128 respondents)	Response
*Needs identified in results with 9% or more disagreeing	
I am treated with respect by other students	-We celebrate what we value with kindness awards every month in every
52% agree/strong, 37% neutral, 11% disagree	classroom. Public praise and kindness superheroes.
Students at my school respect other students who are different than they	-Exemplar text read aloud of kindness theme
are:	-Random Acts of Kindness chain
61% agree/strong, 30% neutral, 9% disagree,	-Bucket Pals every month
	-Social/emotional learning lessons
Students at my school like me: 11% disagree	-5 <sup>th</sup> grade Kindness Projects – "Empathy in Action"
	Buddy Bench
I feel challenged at my school	-PLC question #4 – We offer extensions and enrichment groups based on
70% agree/strongly, 10% disagree, 20% neutral	unit by unit student outcomes.
	-Genius hour in 1 <sup>st</sup> grade and electives in 5 <sup>th</sup> grade

I work well when I work by myself: 15% disagree	-Extra curricular – Robotics and Chess Clubs (gr 3-5) -Computer Science – Coding and technology integrated projects (K-5) -Gradual release of responsibility feedback to staff
When I use technology, I learn better: 17% disagree	-Evaluate time usage of technology and balance

Staff Satisfaction Survey Results (38 respondents)	Response
This school handles discipline problems fairly: 28% disagree	-Parent orientation topic of "Discipline with Dignity" -Review of Teach To's and Absolutes -Consistent application of Absolutes/Discipline referrals with an emphasis on
	restorative practices
The school clearly communicates the consequences for breaking the rules: 28% disagree	-Parent orientation topic of "Discipline with Dignity" -Review of Teach To's and Absolutes -Consistent application of Absolutes/Discipline referrals with an emphasis on restorative practices -Newsletter article on premises behind restorative practices
All adults at this school support and treat each other with respect: 31% disagree	-Revamped building commitments with all present and involved -Examined differences in perspectives and responses in potential conflict scenarios using an interactive continuum activity
All adults at this school treat students fairly: 18% disagree	-Revamped building commitments with all present and involved -Examined differences in perspectives and responses in potential conflict scenarios using an interactive continuum activity
Harassment/bullying is not a problem: 21% disagree	-Bullying prevention lessons K-5 -Consistent investigation and response to bullying reports
Disruptive student behavior is not a problem: 41% disagree	-CPI training -Restorative practices and discipline with dignity -Application of absolutes and student discipline policies -Love and Logic courses for parents
In our school student depression or mental health problems are not a problem: 44% disagree	-DESSA screening and MTSS system of responses including small group interventions, individual counseling, Tier 3 mental health counseling -Referrals to outside agencies for services and crisis intervention



#### School Improvement Plan 2024-25

As a PLC, Westside Elementary will collaboratively engage in continuous improvement so as to achieve state benchmarks for "exceeding expectations" in achievement, growth, and equity" with a specific focus on growth.

1. Measures and Methods (Interventions): Westside will continue to use and refine the PLC framework to drive continuus improvement of adults and students. Aligns with PSCD1 Strategic Goal #1.2

Strategies	Resources	Evidence	Timeline	Progress Review
Collectively we will review <b>our vision, mission, and our commitments.</b> We will publish, display, and hold one another accountable to these across our school.	Staff Preservice		By August 20,2024 Weekly	
The PLC leadership team will meet monthly to provide stakeholder input on the improvement plan, engage in collective inquiry around PLC practices, evaluate the improvement plan, assess PLC progress and system needs, and communicate with grade level/dept teams.	1x/month Wednesday Books Improvement plan	Agendas and minutes	Sept 2024-April 2025	
Scheduled time to collaborate: Building schedule allowing for at least one collaboration meeting/week and one planning meeting/week. Intervention flood schedule will provide ½ hr reading and ½ hr math. To include para-educators.	Specials schedule Recess schedule Flood schedule	Specials schedule Recess schedule Flood schedule All shared in "Schedules Folder"	August 2024	
SMART Goals: Individual certified staff members will develop "science fair" SMART goals that articulate a challenge, intervention, and results. Alignment w/ a building goal.	Collaboration Building Goals		Oct 15, 2024 May 2025	

<b>Collaborative Focus:</b> Each team will self-assess their PLC health by completing a questionnaire to guide PLC growth and goal.	0,0	Results from each team.	By Oct 15, 2024
<b>Collaborative Focus:</b> Each team will craft a team mission, commitments, and norms which they will use to support their health and guide their productivity each week.	PLC protocols from Big Book of Tools.	Published mission, commitments and norms. Table tents	August 23,2024
Collaborative Focus: Grade level teams will collaborate weekly around set agenda items to include:  -Norms review beginning and end -4 PLC questions: Unpacked essentials and pacing, common learning targets, common assessment, interventions, enrichments -Individual SMART goal /collective inquiry	Collective inquiry books Collaboration schedule Early release PD time	Agendas and minutes Essential/Target/CFA Pacing Maps Data analysis protocols Norms Group roles SMART goal	Sept. 3, 2024-May 2025
Collaborative Focus: Pilot "15 day challenge" to guide 4 PLC question focus in grade 1 and 3	Copies of 15 day challenge. High Impact Teams conference	Collaboration minutes, pacing guides, data analysis protocols	Sept 2024-May 2025
High Leverage Instructional Practice: All instructors will explicitly communicate lesson learning targets including the purpose and the success criteria in order to increase engagement, relevancy, and student ownership in learning process.		Posted targets & career corners. Observations	October 2024-May 2025
PLC #4 – Extensions: Teams will collaborate to design extensions for at least two additional essential standards prior to the start of a unit using DOK levels, above curriculum resources, real-life applications. They will implement these with students demonstrating prof/mastery.	_	Extension plans contained in PLC folder "Extensions"	Sept -April 2025
Collaborative Focus: Vertical articulation collaboration will occur 3x/year with a focus on essentials, common formative assessments, instructional practices- Math & Science	Schedule on Building ER Fridays	Early Release PD Agendas Vertical Articulation Schedule	October 2024-April 2025

Results Orientation: Grade level teams will collaborate and review student progress: -Math - using the data analysis protocols - Reading - using reading record data -Writing — using writing outcomes and data analysis protocols (at least 1x/month in regular PLC or SIT) These results will be used to form interventions AND enrichments during each unit.	Google PLC folder and spreadsheets GR running records Common assessments	Data analysis protocols Reading Records Writing Outcomes Checklist/Rubrics	Sept-May 2025
Results Orientation: Pilot Branching Minds database to warehouse student outcomes and analyze response to instruction/interventions in SIT meetings (DIBELs, WYTOPP, iReady, DESSA, attendance)		Data reports, progress monitoring reports, demographic outcome reports	October 2024-May 2025
Formative Feedback: Teams will be provided formative feedback on their PLC question and collaborative focus and offered resources/tools to support their growth.	PLC Folder PLC site monitoring tool/look fors "The Big Book of Tools"	Digital feedback forms provided to teams	October-May 2025
Professional Development: Utilize /apply PLC High Impact Teams and Aaron Hansen "Heroes Within" professional learning – 15 day challenge, relevancy, team dynamics, PLC extensions, use of AI, subtraction strategies	District PD cycle and resources for formal PLC training	PD Agendas Data analysis protocols/15 day challenge plans Career corners in every classroom, Extensions	Sept 24-May 2025
<b>PD</b> : Learning walks to share and support growth of instructional practices and management.	Observational rate charts Collaboration time	Reflection forms Celebration emblems on doors	October 24-April 25
PLC Celebration: Complete the Model PLC application.	Data charts, narratives, SIP, Solution Tree Support	Completed application	By October 25

2. Measures/Methods: We will study and implement high quality comprehensive and responsive literacy practices (reading and writing) so that more than 91% of our students are reading within the range of expected grade level instructional levels by spring 2025. (-1 level) Aligns with PSCD1 Strategic Goal #1.1

Strategies	Resources	Evidence	Timeline	Progress Review
,	Pre-service F/P planning tool	Literacy Values & Vision Meeting agendas & minutes	Monthly	
Benchmark Assessment: F/P BAS will be administered in the fall (1-5), winter (all kg, below and on 1-5), spring (K-5). DIBELS 8th Ed will be administered K-3 fall, winter, spring. (includes calibration training)		Instructional reading level reports for fall, winter, spring	Sept 2024 Jan 2025 May 2025	
Literacy Leadership team will reflect on all aspects of current literacy culture, leadership, assessment, and instruction to guide further improvements using the "Literacy Improvement Facilitation Tool" and surveying instructional time of each context	Leading for Literacy Book and tools	Collaboratively completed rubric – "Literacy Improvement Facilitation Tool" and improvement steps within this plan	By Nov 2025	
Core Literacy Program: We will develop readers and writers using the literacy contexts of: IRAs, Reading and Writing mini-lessons, Shared Reading, Guided reading groups, Book Clubs, Independent Reading, Word Study (3-5), Writing about reading, and Writers Workshop.  *Pilot Kg Writing Mini-lessons & examine writing about reading sequence K-2.	Continuums Prompting Guides F/P Classroom Set materials Mini-lesson books Readers/Writers notebooks	Scope/Sequ pacing guides Lesson plans Collaboration Guided Group schedules and plans	Aug 2024-May 2025	
Instruction: Word study/Phonics: Haggerty (Kg), Fundations and sound walls at Kg-2, and F/P word study in grades 3-5	Fundations materials	ESSR, curriculum	Sept-May 2025	
Instruction & Assessment: Classroom teachers and reading interventionists will use The Literacy Continuum (link assessment to instruction) to	•	Lesson plans PLC minutes	Aug-May 2025	

observe, assess, plan and guide teaching reading in whole group, small group, and individually.	Book Clubs, & classroom libraries		
Instruction & Assessment: We will assess student writing 2x/year using the WYTOPP writing rubric (esp. elaboration/evidence).	Continuums – Cambium rubrics Blueprints	Vertically aligned 2-5 writing rubrics of expected outcomes. Data analysis protocols	Jan-April 2025
Instruction & Assessment: K-5 teachers will gather formative assessment data on their readers using running records (every student 1x/month and below level 2x/month) and use such information to inform groups, identify strategic action goals & differentiate. Data will be submitted into RR spreadsheet prior to monthly SIT.	Guided Reading Sets w/ running records IF refresher on RR	Running records spreadsheet KINOS/SIT mtg notes GR groups according to RR	Sept 2024-May 2025
Instruction & Assessment: Based on the alignment of strategic actions and ELA essentials, apply the 4 PLC questions to ELA. Assessing the ELA essentials in the literacy contexts	"Literacy in a PLC at Work"	Meeting minutes	Nov 2024-May2025
Assessment & Intervention: Assessment data will be analyzed using RR and the Continuum wheel in grade level PLCs and monthly SIT meetings to inform interventions and goals.	_	KINOS/SIT data walk notes RR spreadsheet	Oct 2024-May 2025
Intervention: Leveled Literacy Interventions will be provided to at-risk students during flood of grade levels by trained individuals	LLI orange, blue, green, red, and gold materials AT staff	LLI groups, schedules, reading records, GRPs	Sept 2024-May 2025
Intervention: We will provide targeted phonics intervention based on benchmark assessments & screenings (Orton Gillingham)	OG Materials	KINOS notes w/ progress monitoring data	Sept 2024-May 2025
Intervention: Reading Recovery in 1st grade (8-10 students) and consultation with grade level teachers on responsive reading practices, guided reading, and tier 2 interventions.	Title I \$, RR library, device, word work tools	Reading Recovery assessments, lesson plans, schedule, outcomes	August 2024-May 2025
Intervention: Orton Gillingham Training for Kg and 2 <sup>nd</sup> grade teacher to build capacity for this phonics intervention. Measure and compare outcomes to evaluate effectiveness	resources/conferences	DIBELs outcomes, reading records, schedules/KINOS, OG growth rates	July 2024 and July 2025

and sub coverage for	Observation surveys, lesson plans, schedule, student progress data	Sept 2024-May 2025
1 book/staff member K-5	Staff sign ins of book study collaboration meetings	Oct 2024-May 2025
Posted schedules, emblems, notes	Observation rate charts	Jan 2025-May 2025
	Attendance sign ins Training materials	Sept 2024
Amplify trainers, handouts,ipads, ESSR	Contract and sign in sheets	August 2024
Early release PD, Title I teacher stipend	Collaboration agenda and sign in sheets	January 2025
Booksource, Scanner	Completed inventories	Sept-May 2025
NWC partnership WAEMP summer logs Rockstart Ribbons Young Author Coord, advertising & scoring	Monthly assemblies, summer reading report, Young Authors recognitions	By May 2025
PTC and Title I parent involvement funds	Advertising fliers, sign ins, and survey results	Oct 2025
Staff time and possible subscriptions	Newsletter in September and Jan/February (Read-a-thon)	February 2025
	and sub coverage for weekly seminars  1 book/staff member K-5  Posted schedules, emblems, notes Instructional facilitator Release time & coverage  Amplify trainers, handouts,ipads, ESSR Early release PD, Title I teacher stipend Booksource, Scanner  NWC partnership WAEMP summer logs Rockstart Ribbons Young Author Coord, advertising & scoring  PTC and Title I parent involvement funds  Staff time and possible	and sub coverage for weekly seminars progress data  1 book/staff member K-5 Posted schedules, emblems, notes Instructional facilitator Release time & coverage Amplify trainers, handouts,ipads, ESSR Early release PD, Title I teacher stipend in sheets Booksource, Scanner NWC partnership WAEMP summer logs Rockstart Ribbons Young Author Coord, advertising & scoring  PTC and Title I parent involvement funds  Pto Staff time and possible  PTC and Title I parent involvement funds  PNEWS progress data  Plans, schedule, student progress data  Plans, schedule, student progress data  Posted schedules, collaboration meetings  Attendance sign ins  Training materials  Contract and sign in sheets  Collaboration agenda and sign in sheets  Completed inventories  Monthly assemblies, summer reading report, Young Authors recognitions  Advertising fliers, sign ins, and survey results  Staff time and possible  Newsletter in September and

3. Measures and Methods (Interventions): Through systematic application of high leverage PLC practices, we will increase the math achievement of our students as evidenced by at least 85% of students achieving proficiency/mastery on each essential standard contained with each unit assessment in every grade. (Baseline 3<sup>rd</sup>-5<sup>th</sup> 76% proficient/adv on WYTOPP, 44% of students are "advanced," and >80% on essentials)

Strategies	Resources	Evidence	Timeline	Progress Review
<b>Curriculum:</b> Unpack and define DOK levels for every essential math standard – aligned with WDE math performance standards.	"You Can Learn" "The Big Book of Tools" "Deconstructed Standards", WDE Blueprints	Data analysis protocols, pacing guides, CFAs	By May 2025	
Collaboration: We will collaborate with our district colleagues in reviewing essentials and district common assessments, given the new WDE math performance standards	Early Out Friday PD	Agendas and minutes	Ву Мау 2025	
Instruction: Utilize common learning targets. What, why, and how?	Grade level common learning target publications	PLC minutes and pacing guides	Daily/Weekly	
Curriculum/Extensions: Design 2 extension activities for at least two additional essential standards -by DOK, above grade level, reallife application. "Begin with the high expectation"	The Big Book of Tools templates, Deconstructed standards, AI resources	PLC Extension folder upload extension plans or tiered tasks	By April 2025	
Curriculum/Extensions: Implement the use of tiered tasks by DOK level for every essential standard (continue in 5th, pilot in 2nd gr)	PLC High Impact Teams tools	Tiered task cards for each math essential	Unit by unit by May 2025	
Assessment: Review/revise common formative assessments by DOK level of essentials to design effective interventions and responses, given new math performance standards.	Deconstructed standards Essentials	Common assessments PLC agendas	Dec 2025-May 2025	
<b>Data Analysis</b> : Using data analysis protocols, teams will analyze common formatives and essential items on unit assessments to inform interventions and enrichments. Upload into PLC folder.	Data analysis protocols	Protocols uploaded into PLC shared folders	Sept 2024-May 2025	

Intervention/Instruction: Based on assessment results, teams will identify effective practices, error patterns, effective interventions AND provide intervention. Reassess for proficiency.		Protocols uploaded into PLC shared folders	Sept 2024-May 2025	
• • • • • • • • • • • • • • • • • • • •	IXL, iReady, Reflex, ExtraMath, Happy Numbers (K & 2) Facts and Fracs (3-5)		Aug 2024-May 2025	
Family Engagement: Conduct family math night in collaboration with PTC	l	Newsletter ads, fliers, sign ins	Jan 2024	

- 4. Measures and Methods: **Based on disciplinary, REFOCUS, and DESSA data, a multi-tiered system of supports (MTSS) will be implemented to address social and behavioral needs that impact academic performance.** As reasoned by:
  - 50% of students identified in the DESSA as "typical" will increase to "strength"
  - 50% of students identified in the DESSA as "need" will increase to "typical"
  - Decrease of REFOCUSES from August April
  - Decrease of disciplinary referrals from August April

Strategies	Resources	Evidence	Timeline	Progress Review
MTSS/ PBIS Leadership team will convene 1x/ month		Agendas/ minutes/ sign in sheet	September – May	
Tier-1: Provide 8-9 sessions/ classroom guidance lessons utilizing Second Step/	·		K-2 September & January – March	
Zones of Regulation: K-2 foundation lessons (Zones of Regulation/ Problem	Emotion ABC's	Lesson plans	3-5 October -	
Sizes & Reaction Sizes); Weekly KG SEL lessons using "Emotion ABC's";	Scope/ Sequence	DESSA outcomes	November	
Utilization of classroom restorative circles	Schedule			

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Offer various student leadership	1	Meeting agendas & minutes	September - May	
opportunities and service projects	Advisors, Student			
including Student Council, Student	Ambassadors, Activity	Keys of Excellence videos		
Ambassadors, & curriculum-embedded	Accounts			
projects.		Student Ambassador volunteer		
		sign-up sheet		
Tier-1: Research & pilot restorative	Implement restorative	Class commitments	By September	
•	•	Class commitments	22 <sup>nd</sup>	
practices:	practices		22	
		Time to Teach booklets		
-Classroom commitments as anchor for	Skill based re-teaches for		Weekly	
classroom social/ behavioral shared	REFOCUS/ disciplinary	Westside MTSS Pyramid	August –	
expectations	referrals		May	
		Westside Behavior		
-Utilize "First Five" to build	Classroom restorative	Intervention Flowchart		
connections	circles	intervention Flowchart		
Connections	Circles			
Westeids MTCC Demonsisher formers to	"First First" subscriptions			
- <u>Westside MTSS Pyramid</u> reference to	"First Five" subscriptions			
guide BIT meetings & referrals				
	Westside MTSS Pyramid			
-Westside Behavior Intervention				
Flowchart to clarify disciplinary	Westside Behavior			
responses amongst staff	Intervention Flowchart			
-Time to Teach book study to answer				
and clarify additional questions				
amongst staff regarding Time to Teach				
procedures and best practices				
Tier-1: Complete <u>Tiered Fidelity</u>	Tiered Fidelity Inventory	Completed TFI scoring rubric	October – April	
Inventory (TFI) to identify strengths/	(TFI)	and plan of action		
future needs regarding Westside's				
MTSS tiered supports, pyramid, and				
behavioral response flowchart				

Tier-2: Analyze monthly REFOCUS data and DESSA outcomes to inform Tier-2 & Tier-3 services, skill based re-teaches, & progress monitoring/ groups	in spreadsheets	Monthly meeting minutes & data review	October – May	
Tier-2: Partner with Foster Grandparent Program, BB/BS, & Panther Pals to offer students mentoring supports		BB/BS & Panther Pals schedules Daily schedule & timesheets	September – May	
Tier-3: Collaborate with SAMSHA grant mental health agencies and providers to offer mental health counseling to school-referred students	Referral process SAMSHA grant	Meeting minutes from monthly case reviews during site-based visits/ mental health committee	1x/ month	